Cohen, Gansler Present David Packard Excellence in Acquisition Awards

Five Teams Honored at AR Week III Kickoff Ceremony

DEPARTMENT OF THE NAVY, NEW ATTACK SUBMARINE PROGRAM OFFICE. THE NEW ATTACK SUBMARINE PROGRAM OFFICE IS THE FIRST MAJOR PROGRAM TO IMPLEMENT THE INTEGRATED PRODUCT AND PROCESS DEVELOPMENT METHOD FOR COMPLEX WARSHIP SYSTEM DEVELOPMENT AND DESIGN.

n May 4, Secretary of Defense William S. Cohen, joined by Under Secretary of Defense (Acquisition & Technology), Dr. Jacques S. Gansler presented five 1998 David Packard Excellence in Acquisition Awards at a Pentagon ceremony that marked the offi-

cial kickoff of Acquisition Reform Week III (AR Week III). The Packard Award was established to recognize DoD civilian or military organizations, groups, or teams who have made highly significant contributions that demonstrated exemplary innovation and best acquisition practices.

The award is named in honor of the late David Packard, founder and

chairman of the Hewlett-Packard Company, former Deputy Secretary of Defense under President Nixon, and Chairman of a blue ribbon defense commission (the "Packard Commission") under President Reagan.

The 1998 award winners were competitively selected from nominations made by the military services and defense agencies. The principal nomination criterion was the demonstrated use of innovative team techniques, first advocated by Packard, to achieve excellence in defense acquisition.

DEPARTMENT OF THE ARMY PURCHASE CARD
PROGRAM TEAM. THE ARMY PURCHASE CARD PROGRAM TEAM IS RECOGNIZED FOR ITS DEDICATED
EFFORTS TO RE-ENGINEER THE ACQUISITION PROCESS,
PROVIDING TOOLS FOR ARMY PERSONNEL TO MAKE
PURCHASES BETTER. FASTER. AND CHEAPER.



Photos by Richard Mattox



United States Marine Corps, Department of the Navy Advanced Amphibious Assault Vehicle Program. The Advanced Amphibious Assault Vehicle Team achieved significant reduction in Total Ownership Cost through implementation of Cost as an Independent Variable, Integrated Product and Process Development, and Virtual Prototyping.



THE INTEGRATED PROGRAM MANAGEMENT INITIATIVE JOINT TEAM. THE INTEGRATED PROGRAM MANAGEMENT INITIATIVE JOINT TEAM IMPLEMENTED A SHIFT IN EARNED VALUE MANAGEMENT OWNERSHIP AND RESPONSIBILITY FROM GOVERNMENT TO INDUSTRY, AND HAS CREATED A RECOGNIZED INTERNATIONAL BEST PRACTICE.



United States Special Operations
Command Naval Special Warfare Rigid
Inflatable Boat Team. The United States
Special Operations Command Naval Special Warfare Rigid Inflatable Boat Program Team has pioneered revolutionary
test and Evaluation methods to fulfill
Naval Special Warfare's urgent need for
Combatant Craft Systems.

A C Q U I S I T I O N R E F O R M

1998 AR Week III Exhibits, Presentations Draw Largest Crowd Ever

FROM LEFT. DUSD(AR),
STAN SOLOWAY,
USD(A&T), DR. JACQUES
S. GANSLER; NAVY CAPT.
L.M. "BUD" SAWYER,
PEO, MARITIME AND ROTARY WING, ACQUISITION
& LOGISTICS CENTER,
U.S. SPECIAL
OPERATIONS COMMAND.

FROM LEFT: NAVY REAR ADM. "LENN"

VINCENT, DSMC COMMANDANT,

ELEANOR SPECTOR, DIRECTOR OF DEFENSE PROCUREMENT; UNDER SECRETARY OF DEFENSE (ACQUISITION &

TECHNOLOGY), DR. JACQUES S.

GANSLER; DEPUTY UNDER SECRETARY

OF DEFENSE (ACQUISITION REFORM),

STAN SOLOWAY, TOM CREAN, PRESIDENT,

DEFENSE ACQUISITION UNIVERSITY.

DAU'S ACQUISITION REFORM COMMUNICATIONS CENTER (ARCC) PREPARED "TEAMING PACKAGES" OF MATERIALS AND EDUCATIONAL TOOLS TO HELP COMMANDERS AND MANAGERS AT ALL LEVELS PLAN AND CONDUCT AR WEEK III ACTIVITIES. PACKAGES INCLUDED CASE STUDIES, VIDEOTAPED PRESENTATIONS, AND SIMULATIONS HIGHLIGHTING IMPLEMENTATION OF AR INITIATIVES. FROM LEFT. USD(A&T), DR. JACQUES S. GANSLER; BETTY FRANKLIN, ARCC; KELLEY BERTA, ARCC.





FROM LEFT: USD(A&T), DR. JACQUES S. GANSLER; SKIP HAWTHORNE, SENIOR PROGRAM ANALYST, OFFICE OF THE DUSD(AR). HAWTHORNE SERVED AS DOD'S 1998 AR WEEK III COORDINATOR.

FROM LEFT. ARMY LT.
GEN. HENRY GLISSON,
COMMANDER, DEFENSE
LOGISTICS AGENCY,
ELEANOR SPECTOR,
DIRECTOR OF DEFENSE
PROCUREMENT,
USD(A&T), DR.
JACQUES S. GANSLER;
AIR FORCE MAJ. GEN.
TIMOTHY MALISHENKO,
COMMANDER, DEFENSE
CONTRACT MANAGEMENT
COMMAND.

W E E K I I I





FROM LEFT: TOM CREAN,
PRESIDENT, DAU; ASSISTANT
DUSD (SYSTEMS ACQUISITION), DONNA RICHBOURG;
DUSD(AR), STAN
SOLOWAY, NAVY REAR ADM.
"LENN" VINCENT, DSMC
COMMANDANT; FORMER
USD(A&T), PAUL G.
KAMINSKI; ASN(RD&A),

■ JOHN DOUGLASS.





FROM LEFT: RICHARD
CAIME, LOCKHEED MARTIN;
DEPUTY UNDER
SECRETARY OF DEFENSE
(INTERNATIONAL AND
COMMERCIAL PROGRAMS),
PAUL J. HOEPER;
ASN(RD&A), JOHN
DOUGLASS.





FROM LEFT: FORMER
USD(A&T), PAUL G.
KAMINSKI; FORMER
PDUSD(A&T), R. NOEL
LONGUEMARE; ACTING
ASA(RD&A), DR. KEN
OSCAR; ASN(RD&A),
JOHN DOUGLASS; AIR
FORCE LT. GEN. GEORGE K.
MUELLNER, PRINCIPAL
DEPUTY (ACQUISITION),

SAF/AQ.



Photos by Richard Mattox



▼ FROM LEFT: DUSD(AR), STAN SOLOWAY, USD(A&T), DR. JACQUES S. GANSLER; ARMY MAJ. (P) FRAN FIERKO, ASSISTANT PRODUCT MANAGER, SECOND GENER-ATION FORWARD LOOKING INFRARED (FLIR), OFFICE OF THE PROJECT MANAGER, NIGHT VISION/RECONNAIS-SANCE, SURVEILLANCE, AND TARGET ACQUISITION. FIERKO IS HOLDING A THERMAL WEAPON SIGHT (TWS).

INDUSTRY A BIG PLAYER

Boats, Planes, Tanks, Submarines, Simulators, Virtual Trainers... and Much More!

fter
the
May

4 AR Week III
Kickoff Ceremony,
Under Secretary of
Defense (Acquisition &
Technology), Dr. Jacques
S. Gansler and Deputy Under Secretary of Defense (Acquisition Reform), Stan Soloway
took a walking tour of the 40 exhibits on display in the Pentagon
Courtyard. These photos attest that here was certainly plenty to see.

ELECTRIC BOAT CORPORATION, A

GENERAL DYNAMICS COMPANY,
EXHIBITED A MODEL OF THE NSN-22,
THE NAVY'S NEXT GENERATION NEW

ATTACK SUBMARINE.

DEVELOPED BY BOEING, THE JOINT DIRECT ATTACK MUNITION (JDAM) IS AN ACCURATE, AUTONOMOUS, ADVERSE WEATHER MUNITION.
THE DEFENSE ACQUISITION UNIVERSITY AND BOEING LEARNING CENTER ARE COLLABORATING ON A CASE STUDY OF JDAM.

THE ADVANCED AMPHIBIOUS ASSAULT VEHICLE (AAAV) EXHIBIT INCLUDED REPRESENTATIVES FROM THE AAAV TECHNOLOGY
CENTER AND THE PRIME CONTRACTOR,
GENERAL DYNAMICS, LAND SYSTEMS. THE
AAAV IS DESIGNED TO ENABLE MARINES
OF THE SURFACE ASSAULT ECHELON TO
QUICKLY AND SECURELY HIT THE BEACH
AND SUSTAIN MOMENTUM ASHORE.

ALLIANT TECHSYSTEMS EXHIBITED THE

OUTRIDER® TACTICAL UNMANNED AERIAL VEHICLE. WHEN FIELDED BY THE U.S. MILITARY,
THE OUTRIDER® WILL PROVIDE TACTICAL COMMANDERS REAL-TIME RECONNAISSANCE, SURVEILLANCE, AND TARGET ACQUISITION
INFORMATION WITHOUT RISKING THE LIVES OF
PILOTS OR CREW MEMBERS.





RAYTHEON'S EXHIBIT FOCUSED ON THE
COMPANY'S THREE CORE
BUSINESS SEGMENTS: DEFENSE AND COMMERCIAL
ELECTRONICS; BUSINESS
AVIATION AND SPECIAL
MISSION AIRCRAFT; AND
ENGINEERING AND CONSTRUCTION.

IN 1998 AR WEEK III





THE JOINT AIR-TO-SURFACE STANDOFF MISSILE
(JASSM), DESIGNED TO
DESTROY HIGH-VALUE,
WELL-DEFENDED, FIXED
AND RELOCATABLE
TARGETS, IS BEING DEVELOPED BY LOCKHEED
MARTIN FOR THE U.S. AIR
FORCE AND NAVY.

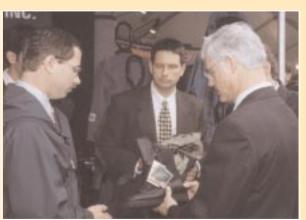




AN ACTUAL U.S. SPECIAL
OPERATIONS COMMAND
NAVAL SPECIAL
WARFARE RIGID INFLATABLE BOAT, DRY-DOCKED
IN THE PENTAGON
COURTYARD FOR THE
OCCASION, WAS A REAL
CROWD PLEASER. THE
"RIB" PRIME CONTRACTOR IS UNITED STATES

MARINE, INC. (USMI).





GORE TEX, INC., DISPLAYED
A VARIETY OF MILITARY
OUTERWEAR, FOOTWEAR,
GLOVES, HEADGEAR, AND
SPECIALTY ITEMS.





THE SIMULATION BASED
ACQUISITION EXHIBIT,
SPONSORED BY THE OFFICE OF THE DIRECTOR,
TEST, SYSTEMS ENGINEERING AND EVALUATION,
FEATURED A HANDS-ON
DEMONSTRATION OF THE

"VIRTUAL TRAINER."